#### 990

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2018

Do not enter social security numbers on this form as it may be made public.

Form 990 (2018)

Open to Public Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Inspection For the 2018 calendar year, or tax year beginning 07-01 , 2018, and ending 06-30 2019 Check if applicable: C Name of organization Make Way For Books D Employer Identification no. Address change Doing business as 31-1583036 Name change Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Initial return 700 N Stone Ave (520) 398-6451 Final return/terminated City or town, state or province, country, and ZIP or foreign postal code G Gross receipts Amended return Tucson, AZ 85705 1.681.137 Application pending Name and address of principal officer: H(a) is this a group return for subordinates? Yes Donie Gignac H(b) Are all subordinates included? Yes No Same as C above Tex-exempt status: 501(c) ( 4947(a)(1) or 527 if "No." attach a ilst, (see instructions) Website: www.makewayforbooks.org Group exemption number Corporation Trust Association Form of organization: L Year of formation: 1998 M State of legal domicite: Parti Summary Briefly describe the organization's mission or most significant activities: The mission of Make Way for Books is to give all children the chance to read and succeed. Activities & Governance Check this box ▶ ☐ If the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 15 Number of independent voting members of the governing body (Part VI, line 1b) 4 15 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5 35 Total number of volunteers (estimate if necessary) 302 Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, line 38 0 Prior Year **Current Year** Contributions and grants (Part VIII, line 1h) 1,673,385 1,465,186 Program service revenue (Part VIII, line 2g) 0 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 0 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 5,563 (6,622)Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 1,458,564 1,678,948 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0 Benefits paid to or for members (Part IX, column (A), line 4) 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 1,130,446 954,651 Professional fundraising fees (Part IX, column (A), line 11e) 0 Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 380,512 472,551 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,602,997 1,335,163 19 123,401 75,951 Beginning of Current Year End of Year Total assets (Part X, line 16) 1,900,363 2,269,564 21 Total liabilities (Part X, line 26) 50,269 343,519 22 Net assets or fund balances. Subtract line 21 from line 20 1,850,094 1,926,045 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here Donie Gignac, President Type or print name and title X Print/Type preparer's name Check Paid Zumic self-employed Jennifer J Phillips 10-04-2019 P01607578 Preparer Firm's EIN Firm's name Jennifer J Phillips CPA PLLC Use Only Firm's address 🕨 5151 E. Broadway Blvd. Ste. Tucson AZ 85711 520-247-7087 No May the IRS discuss this return with the preparer shown above? (see instructions) 

For Paperwork Reduction Act Notice, see the separate instructions.

For	m 990 (2018) Make Way For Books 31-1583036 Page										
P	Statement of Program Service Accomplishments										
1	Check if Schedule O contains a response or note to any line in this Part III										
- 1	Briefly describe the organization's mission:										
	The mission of Make Way for Books is to give all children the chance to read and succeed.										
2	Did the organization undertake any significant program services during the year which were not listed on the										
	prior Form 990 or 990-EZ?										
	If "Yes," describe these new services on Schedule O.										
3	Did the organization cease conducting, or make significant changes in how it conducts, any program										
	services? Yes X No										
4	If "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measured by										
•	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,										
	the total expenses, and revenue, if any, for each program service reported.										
4a	(Code:) (Expenses \$750,560 including grants of \$) (Revenue \$)										
	Story Project: This comprehensive early literacy strategy provides economically-disadvantaged										
	children (ages birth to 5) with opportunities to discover the joy of books and develop early										
	literacy skills. The program is offered at under-resourced preschools, childcare centers, and										
	home-based care settings throughout southern AZ. Through increased access to books and daily										
	exposure to meaningful literacy activities, 94% of children gained critical literacy and										
	language skills. Participating educators and parents learn strategies to share books to support their child's literacy and language development. In 2018-19, the program served 7,500										
	young children and parents as well as 778 educators. Nearly 27,000 books were checked out by										
	children and families and more than 18,000 quality books were provided to children's										
	classrooms and homes. MWFB has impacted thousands of children, families, and educators										
	through southern AZ through this strategy for more than 21 years.										
4b	(Code)										
40	(Code:) (Expenses \$ 609,809 including grants of \$) (Revenue \$)										
	Family Education and Literacy Programs: Currently, 4 out of 5 young children in Pima County are not enrolled in high-quality early education. MWFB provides access to high-quality early										
	literacy education through programs that meet families with young children in high-need										
	locations including community sites and neighborhood elementary schools. Children experience										
	shared reading and literacy activities that help to build their critical emergent literacy										
	and language skills. Through a two-generation approach, children and parents learn together.										
	These programs feature a strong parent engagement focus, empowering parents with skills and										
	resources to support their children's literacy development. Programs provide engaging family										
	literacy activities, regular access to high-quality books, and parent education. Continued on Schedule 0.										
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)										
4d	Other program services (Describe in Schedule O.)										
46	(Expenses \$ including grants of \$ ) (Revenue \$ )										
<b>4e</b>	Total program service expenses ► 1.360.369										

			1	_
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,		1	
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
-	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
۰	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	<u> </u>	X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	_		
9	Complete Schedule D, Part III	8		Х
	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV			
10	debt negotiation services? It "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in temporarily restricted	9		X
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V			17
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		X
•••	VII, VIII, IX, or X as applicable.			
а				
	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more	- IIIa		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more	110		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			- 11
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
8	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f				
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
þ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		_X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
4.0	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	$\rightarrow$	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
47	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	_	Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
40	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundralsing event gross income and contributions on			
19	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	$\dashv$	X
14	Did the organization report more than \$15,000 of gross income from garning activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	46		37
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19		<u>X</u>
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a	$\rightarrow$	X
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	20b	$\dashv$	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	ا م		
		21	- 1	X

	m 990 (2018) Make Way For Books 31-1583 art IV Checklist of Required Schedules (continued)	3036		Page
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	- 22	:	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a	The state of the series and the seri			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
_	through 24d and complete Schedule K. If "No," go to line 25a	248	9	X
b	Procedure of the second of the second beyond a temporary period exception:	241	<u> </u>	
C				
	to defease any tax-exempt bonds?	240	:	
d	and a second sec	240	!	
25a			1	
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	1	X
þ	and the state of t			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b	•	X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any		1	
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			1
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):		- 4	
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	1		
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		1	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
Ь	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
Pov	19? Note. All Form 990 filers are required to complete Schedule O.	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			Ш
4			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Form W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	

	m 990 (2018) Make Way For Books 31-1583 art V Statements Regarding Other IRS Filings and Tax Compliance (continued)	036	ı	Page (
			Yes	No
2a	The state of the s			
_	Statements, filed for the calendar year ending with or within the year covered by this return 2a 3	5		
ь		2b	X	
2	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	S. The most State most of Alloca of more family the Jean .	3a		X
4=	The state of the state of provide an explanation in conceasio	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
b	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  If "Yes," enter the name of the foreign country:	_4a		X
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Man the execution a post to a section of the sectio			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-7?	5b		X
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c		
	organization solicit any contributions that were not tax deductible as charitable contributions?			v
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6a		X
	gifts were not tax deductible?	e l		
7	Organizations that may receive deductible contributions under section 170(c).	6b		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	-+	Λ.
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70	$\overline{}$	
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	10		
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	78		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	if the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds, Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
þ	Gross income from other sources (Do not net amounts due or paid to other sources			
40-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
ь 13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
a	Section 501(c)(29) qualified nonprofit health insurance Issuers.	- 1		
121	Is the organization licensed to issue qualified health plans in more than one state?	13a	-	
ь	Note. See the instructions for additional information the organization must report on Schedule O.  Enter the amount of reserves the organization is required to maintain by the states in which			
c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?	44-	+	37
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a	$\dashv$	X
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b	-	
	excess parachute payment(s) during the year	46		v
	If "Yes," see instructions and file Form 4720, Schedule N.	15		<u>X</u> _
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.	10		Λ_
EEA		Form 9	00 (20	4.0\

P	art VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a	"No"		rage
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	710		
	Check if Schedule O contains a response or note to any line in this Part VI			. 🔯
Se	ction A. Governing Body and Management			_ K7
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		Tes	NO
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain in Schedule O.		5	
Ŀ	Enter the number of unting members included in line to show the art independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	-		
	any other officer, director, trustee, or key employee?		١,,	ĺ
3	Did the organization delegate control over management duties customarily performed by or under the direct	2	X	+
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	1 _		,,
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	3	-	X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	4		X
6	Did the organization have members or stockholders?	5		X
7a		6	<u> </u>	X
/ a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			1
	one or more members of the governing body?	7a		X
b	y or the state of			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
80.	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
266	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	_		
	Belle I a la l		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
b	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			43
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	IVa		
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	1001		
17	List the states with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)			
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
19	Upon request Upon request Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and			
- 47	financial statements available to the public during the tax year.			
20				
	State the name, address, and telephone number of the person who possesses the organization's books and records:  The Corporation (520) 398-6451, 700 N Stone Ave, Tucson, AZ 85705			
EEA	200 00190120101 (320/330-0031, 700 N Stone Ave, Tucson, AZ 85705	Eorm (	.ac :=:	

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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest	<b>Compensated Employees</b>	, and
	Independent Contractors		•
	Check if Schedule O contains a response or note to any line in this Part VII		🗆
Section A.	Officers Directors Trustees Key Employees and Highest Componented Employees		

s, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

			(C)							
(A) Name and Title	(B)  Average hours per week (list any hours for	box	, unle	eck n ss pe	rson is	nan one s both a /trustee	n	(D) Reportable compensation from	(E)  Reportable compensation from related	(F) Estimated amount of other
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Patricia Clay Treasurer	1.00_	Х		Х				0	0	0
(2) Donie Gignac President	2.00	Х		Х				0	0	0
(3) Mary Jan Bancroft Director	1.00	X								
(4) Paul Bancroft	1.00							0	0	0
Director (5) Sesaly Stamps	2.00	X		$\dashv$	$\dashv$	_		0	0	0_
Vice President (6) Greg Curtis-Wakefield	1.00	_X		Х	$\dashv$		$\dashv$	0	0	0
Director		Х		_				. 0	0	0
(7) Crystal SolteroDirector	1.00_	x						o	0	0
(8) Mark Alvarez Director	1.00	x						0	0	0
(9) Jennifer Stewart Director	1.00	х			$\top$		$\top$			
(10)Veronica Avila	2.00			7	+		$\dashv$	0	0	0
Secretary (11)Autumn Ruhe	1.00	Х		X	+	$\dashv$	$\dashv$	0	0	0
Director (12)David Lovitt	1.00	X	-	-	-		$\dashv$	0	0	0
Director		Х	_	_			4	. 0	0	0
(13)Karen Prechtel-Altman Director	1.00_	х						0	0	0
(14)Sunni Lopez Director	1.00	Х						0	0	0
EEA										Form 990 (2018)

Form 990 (2018) Make Way For Books									31-1583	036	Page 8
Part VII Section A. Officers, Directors, Trustees,	Key Employ	ees, a	nd H	lighe	est (	Compe	nsa	ted Employees (c	ontinued)		
				-	C)						
(A)	(B)	fdo n	nt che	Pos		nan one		(D)	(E)		(F)
Name and title	Average					both an		Reportable	Reportable		Estimated
	hours per week (list any	office	er and	a dire	ector/	trustee)		compensation from	compensation from related		amount of
	hours for	유류	81	9	줎	an F	Ę.	the	organizations	CC	other mpensation
	related	Individual trustee or director	Institutional truste	Officer	Key employee	Highest compensated employee	Former	organization	(W-2/1099-MISC)		from the
	organizations below dotted	Q E	onal Bar		lploy	8 8		(W-2/1099-MISC)			rganization and related
	line)	\$	En.		96	l led					ganizations
			8			Isate					•
						_					
(15)Erin_Hyde	1.00										
Director		Х						o	0		0
(16)Jenny Volpe	40.00										
CEO					X			70,500	0		3,721
(17)Allyson Baer	40.00						$\neg$				0,122
Acting CEO	<b>-</b>				Х			55,181	0		3,630
(18)				$\neg$			$\exists$	33,733			_ 5,050
				ŀ		- 1					
(19)				$\neg$	$\neg$	$\overline{}$	$\dashv$				
		- 1									
(20)		$\neg$	$\neg$	7	$\dashv$	$\neg$	$\dashv$			-	
					ľ						
(21)		$\neg \neg$		$\dashv$			$\dashv$				
		-									
(22)				_	7		$\dashv$				
(23)			$\dashv$	$\dashv$	+	$\neg \neg$	$\top$				<del></del> .
		- 1									
(24)			$\dashv$	$\dashv$	$\dashv$	_	$\dashv$				
*					ľ						
(25)		$\rightarrow$	$\dashv$	$\dashv$	$\dashv$	_	+				
(20)								İ			
1b Sub-total							+				
c Total from continuation sheets to Part VII, Section							[  -	-			
d Total (add lines 1b and 1c)							<u> </u>	125,681	0		
2 Total number of individuals (including but not limited to								123,661 an \$100 000 of			7,351
reportable compensation from the organization			,		00,1	00 11101	i C (iii	un q 100,000 01	0		
											Yes No
3 Did the organization list any former officer, director, of	r trustee, kev	emplo	vee.	or h	niahe	est con	npen	sated	Г		162 140
employee on line 1a? If "Yes," complete Schedule J fo	or such individ	dual							MANAGEMENT	3	X
4 For any individual listed on line 1a, is the sum of repor										3	^
organization and related organizations greater than \$1											
individual									14 12 12 12 12 12 12 12 12 12 12 12 12 12	4	x
5 Did any person listed on line 1a receive or accrue com										-	^
for services rendered to the organization? If "Yes," cor	nniete Sched	lule J t	nr si	uch r	ners	ngana ∩n		• • • • • • • • •		5	v
Section B. Independent Contractors	mprete dorrot	1000	0, 00	1011 p		V/1	_			9	X
Complete this table for your five highest compensated	independent	contra	actor	s the	at re	ceived	mor	e than \$100,000 o	f	_	
compensation from the organization. Report compens	ation for the	calend	ar ve	аге	ndin	na with	OF W	ithin the organizati	' 'An'e tay		
year.			<b>,</b> -				· · · ·	are organizati	on o tax		
(A)			_		_			(B)		-	C)
Name and business address								Description of ser	rvices		ensation
										COLLID	or reducti
							$\vdash$				
2 Total number of independent contractors (including but	not limited to	those	e liste	ed al	bove	e) who					
received more than \$100,000 of compensation from the			<b>&gt;</b>								

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) (D) Revenue excluded from tax under sections 512-514 Total revenue Related or Unrelated exempt function business Federated campaigns 1a 43,000 Contributions, Gifts, Grants and Other Similar Amounts 1b C Fundraising events 1c 4,500 Related organizations 1d e Government grants (contributions) . . 1e 623,306 f All other contributions, gifts, grants, and similar amounts not included above 1f 1,002,579 g Noncash contributions included in lines 1a-1f: \$ 6,967 1,673,385 **Business Code** Revenue 2a Service Program f All other program service revenue . . . . . . 3 Investment income (including dividends, interest, and other similar amounts) . . . . . . . . . . . . . . . . . ▶ 4 Income from investment of tax-exempt bond proceeds b Less: rental expenses . . . . c Rental income or (loss) . . . d Net rental income or (loss) 7a Gross amount from sales of (i) Securities assets other than inventory b Less: cost or other basis and sales expenses . . . . c Gain or (loss) Other Revenue 8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 . . . . . . . . . . a 4,025 b Less: direct expenses . . . . . . . b 2,189 c Net income or (loss) from fundraising events . . . . . . . ▶ 1,836 1,836 9a Gross income from gaming activities. b Less: direct expenses . . . . . . . . . . . . b c Net income or (loss) from gaming activities ....... 10a Gross sales of inventory, less returns and allowances . . . . . . . . . . . . a b Less: cost of goods sold . . . . . . . . . b c Net income or (loss) from sales of inventory . . . . . . . . . . . . Miscellaneous Revenue **Business Code** 11a C d All other revenue 3,727 3,727 e Total. Add lines 11a-11d 3,727 12 Total revenue. See instructions 1,678,948 5,563

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6b. 7b. (B) (C) Management and (D) Fundraising Total expenses Program service 8b. 9b. and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members . . . . . Compensation of current officers, directors, trustees, and key employees . . . . . . 129,146 107,029 11,060 11,057 Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and Other salaries and wages 826,730 685,149 70,800 70,781 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 12,681 10,655 1,259 767 9 80,452 64,665 7,269 8,518 10 81,437 67,580 7,131 6,726 11 Fees for services (non-employees): 7,440 6,708 394 338 d Professional fundraising services, See Part IV, line 17 f Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 41,630 40.963 334 333 12 Advertising and promotion 13,975 13,675 300 13 Office expenses 42,528 29,971 6,420 6,137 14 Information technology 15 16 Occupancy 19,716 17,198 1,813 705 17 7,489 6,774 715 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 901 727 174 20 21 22 Depreciation, depletion, and amortization 56,802 51,209 3,012 2,581 23 12,475 11,246 662 567 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Program support 7,877 1,500 6,377 b Books 221,846 221,714 132 C Supplies 30,195 28,805 191 1,199 d All other expenses 9,677 9,203 89 385 Total functional expenses. Add lines 1 through 24e 132,060 1,602,997 1,360,369 110,568 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation, Check here ▶ ∐ if following SOP 98-2 (ASC 958-720)

Form 990 (2018) Ma
Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	58,725	1	42,715
	2	Savings and temporary cash investments	370,124	2	761,546
	3	Pledges and grants receivable, net	123,993	3	159,978
	4	Accounts receivable, net		4	100,010
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and			
		sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
		organizations (see instructions). Complete Part II of Schedule L		6	
40	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
As	9	Prepaid expenses and deferred charges	9,686	9	11,504
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 1,409,106			
	b	Less: accumulated depreciation 10b 184,060	1,256,131	10c	1,225,046
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	81,704	15	68,775
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,900,363	16	2,269,564
	17	Accounts payable and accrued expenses	47,551	17	56,266
	18	Grants payable		18	
i	19	Deferred revenue	2,718	19	287,253
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
8	22	Loans and other payables to current and former officers, directors,			7-11
Liabilities		trustees, key employees, highest compensated employees, and			
iah		disqualified persons. Complete Part II of Schedule L	-	22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	50,269	26	343,519
.		Organizations that follow SFAS 117 (ASC 958), check here			
8		complete lines 27 through 29, and lines 33 and 34.			
튵	27	Unrestricted net assets	1,451,397	27	1,479,538
8	28	Temporarily restricted net assets	398,697	28	<u>44</u> 6,507
Net Assets or Fund Balances	29	Permanently restricted net assets		29	
띤		Organizations that do not follow SFAS 117 (ASC 958), check here			
0		complete lines 30 through 34.			
teg	30	Capital stock or trust principal, or current funds		30	
AS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
<u>₹</u>	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	1,850,094	33	1,926,045
	34	Total liabilities and net assets/fund balances	1,900,363	34	2,269,564

	m 990 (2018) Make Way For Books	31-1583	036	F	Page 12
Pa	Reconciliation of Net Assets				
	Check If Schedule O contains a response or note to any line in this Part XI				- 🗆
1	Total revenue (must equal Part VIII, column (A), line 12)	. 1	1,	678,	948
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,	602,	997
3	Revenue less expenses. Subtract line 2 from line 1	3		75,	951
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	. 4	1,	850,	
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	. 9			0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	1,	926,	045
Pa	rt XII Financial Statements and Reporting	<u> </u>			
	Check if Schedule O contains a response or note to any line in this Part XII				. 🛮
				Yes	No
1	Accounting method used to prepare the Form 990:   Cash  Accrual  Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in	_			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	0.51.51.51.51.51.5	- 2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
þ	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?	A 300 100	- 2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?	9 . 9	- 3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		. 3b		1
EEA			Form	990 (2	2018)

## **SCHEDULE A** (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

2018 **Open to Public** 

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for Instructions and the latest information.

Inspection

OMB No. 1545-0047

		<del>-</del>					Employer racinal	eadon number
		ay For Books					31-15830	36
Pa	art [	Reason for Public Chari	ty Status (All c	organizations must	complete	this par	t.) See instruction	ns.
The	orga	nization is not a private foundation be	cause it is: (For line	s 1 through 12, check or	nly one box	.)		
1	$\sqcup$	A church, convention of churches, or	r association of chu	rches described in <b>secti</b> e	on 170(b)(	I)(A)(i).		
2		A school described in section 170(b	)(1)(A)(ii). (Attach 5	Schedule E (Form 990 or	990-EZ).)			
3		A hospital or a cooperative hospital s	service organization	described in section 17	<sup>7</sup> 0(b)(1)(A)(	(III).		
4	Ц	A medical research organization ope	rated in conjunction	n with a hospital describe	ed in sectio	n 170(b)(1	)(A)(III). Enter the	
	_	hospital's name, city, and state:						
5	Ш	An organization operated for the ben	efit of a college or ι	iniversity owned or opera	ated by a g	overnment	al unit described in	
	_	section 170(b)(1)(A)(iv). (Complete	•					
6	Ц	A federal, state, or local government						
7	X	An organization that normally receive	es a substantial part	t of its support from a go	vernmental	unit or fro	m the general public	
	_	described in section 170(b)(1)(A)(vi		,				
8	Ц	A community trust described in secti						
9	Ш	An agricultural research organization						
		or university or a non-land-grant colle	ege of agriculture (s	ee instructions). Enter th	e name, ci	ly, and stat	e of the college or	
		university:					<u> </u>	
10	Ш	An organization that normally receive						
		receipts from activities related to its e						
		support from gross investment incom					om businesses	
		acquired by the organization after Jul				,		
11	$\mathbb{H}$	An organization organized and opera						
12	Ш	An organization organized and opera						
		of one or more publicly supported org						
		Check the box in lines 12a through 13						2g.
	a	Type I. A supporting organization						
		the supported organization(s) the			ty of the di	ectors or t	rustees of the	
		supporting organization. You mu						
	b	Type II. A supporting organization						
		control or management of the su			rsons that o	control or n	nanage the supported	
	_	organization(s). You must comp	-					
	C	Type III functionally integrated.						
	a	its supported organization(s) (see						
	d	Type III non-functionally integra						
		that is not functionally integrated.					t and an attentiveness	
	•	requirement (see instructions). You						
	•	Check this box if the organization				a lype i, i	ype II, Type III	
	f	functionally integrated, or Type III Enter the number of supported organi						
		Provide the following information about					1,50,700,711	02/7/5/17
		Name of supported organization	(ii) EIN		# A la #a a			
	117	same of delibertor order invalid	(11) =114	(lil) Type of organization (described on lines 1-10		rganization Ir governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))	docun	nent?	Instructions)	instructions)
					Yes	No	1	
					163	140		
A)		•						
					-		-	
B)								
C)								
<del>-,</del>								
D)								
_					-			
E)								
ofal		-				-		

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

36	ction A. Public Support											
Cale	endar year (or fiscal year beginning In) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total					
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1,831,695	1,441,929	1,395,489	1,465,186	1,673,385	7,807,684					
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf											
3	The value of services or facilities furnished by a governmental unit to the organization without charge											
4	Total. Add lines 1 through 3	1,831,695	1,441,929	1,395,489	1,465,186	1,673,385	7,807,684					
5	The portion of total contributions by				Parallel III							
	each person (other than a											
	governmental unit or publicly											
	supported organization) included on											
	line 1 that exceeds 2% of the amount											
_	shown on line 11, column (f)						307,728					
6 Sac	Public support. Subtract line 5 from line 4						7,499,956					
_	ndar year (or fiscal year beginning in)	(a) 2044	(h) 0045	4 1 2040	40.004							
7	Amounts from line 4	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total					
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,831,695	1,441,929	1,395,489	1,465,186	1,673,385	7,807,684					
9	Net income from unrelated business activities, whether or not the business is regularly carried on											
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	7,448	12,053	6,412	5,724	3,727	35,364					
11	Total support. Add lines 7 through 10 .						7,843,048					
12	Gross receipts from related activities, etc. (se	e instructions)				12	6,701					
13	First five years. If the Form 990 is for the organization, check this box and stop here tion C. Computation of Public Su			or fifth tax year as a	section 501(c)(3)							
14												
15	Public support percentage for 2018 (line 6, co Public support percentage from 2017 Schedu						5.63 %					
16a	33 1/3% support test - 2018. If the organizat					15 9	6.66 %					
	box and stop here. The organization qualifies	s as a publich con	ne bux on line 13, ar	10 line 14 is 33 1/37	% or more, check to	nis						
b	33 1/3% support test - 2017. If the organizat	ion did not check a	hay on line 12 or 16	20 and line 15 is 20	24/20/		- × × ×					
	this box and stop here. The organization qua						0 9 1					
17a	10%-facts-and-circumstances test - 2018	If the organization (	did not check a box	n line 12 16e er 1	(Ch and line 14 is		# 120 P					
	10%-facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in											
	Part VI how the organization meets the "facts											
							9895 <b>.</b> .					
ь	organization											
	15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> .											
	Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly											
	supported organization					AN LOGITAGE COLORS	57570 h 🗖					
18	Private foundation. If the organization did no											
	instructions					202000	⊾ m					

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

56	ction A. Public Support						
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
C	Add lines 7a and 7b · · · · · · · ·						
8	Public support. (Subtract line 7c from						
Sad	line 6.)						
	ction B. Total Support	6-1-0044	41.004	1	T	1	
9 9	Amounts from line 6	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b		<u> </u>				
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)		:				
13	Total support. (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for the organization, check this box and stop here			or fifth tax year as	a section 501(c)(3)	* * * * * * * * *	▶ □
	tion C. Computation of Public Sup						
	Public support percentage for 2018 (line 8, colu					15	%
	Public support percentage from 2017 Schedule tion D. Computation of Investment					16	%
17	Investment income percentage for 2018 (line 10	c, column (f), div	vided by line 13, col	umn (f)) • • • • •		17	%
18	Investment income percentage from 2017 Sche	dule A, Part III, li	ine 17 • • • • • •			18	%
19a	33 1/3% support tests - 2018. If the organization 17 is not more than 33 1/3%, check this box and	on did not check i <b>stop here.</b> The	the box on line 14, organization qualif	and line 15 is more ies as a publicly su	than 33 1/3%, and	d fine	▶ □
	33 1/3% support tests - 2017. If the organization line 18 is not more than 33 1/3%, check this box	and stop here.	The organization qu	ualifies as a publici	y supported organi	zation	
20	Private foundation. If the organization did not o	heck a box on li	ne 14, 19a, or 19b,	check this box and	see instructions		▶ 🗍

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?
  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	-		
	3b		
	3c		
	4a		
	-10		
	4b		
	4c		
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- 1			
H	9a	+	_
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$\perp$	90		
	9c		
	10a		
- 1	10b		

Pa	art IV Supporting Organizations (continued)	<u> </u>		raye :
			Yes	l Ma
11	Has the organization accepted a gift or contribution from any of the following persons?		res	No
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	44.		
	A family member of a person described in (a) above?	11a		
,	A 35% controlled entity of a person described in (a) above?	11b		
Se	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
-	ction B. Type I oupporting Organizations			
- 94	Did the directors trustoce or membership of one or more conservation to the directors trustoce or membership of one or more conservations.	_	Yes	No
	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
_	supervised, or controlled the supporting organization.	2		
Sec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors	4		
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	11		
Sec	ction D. All Type III Supporting Organizations	1.		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
_	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.			
Sec	tion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins			
a	The organization satisfied the Activities Test. Complete <b>line 2</b> below.	tructio	ns).	
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (s			
2	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (s Activities Test. <b>Answer (a) and (b) below.</b>			
			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of	100		
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
D	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
þ	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Part V Type III Non-Functionally Integr	atad E00/a\/0\ 0		4.9	
	ated 509(a)(3) Supporting Org	anıza	ations	
	Integral Part Test as a qualifying tr	ust or	1 Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-function	nally integrated supporting organiza	tions	must complete Section	
Section A - Adjusted Net Income			(A) Prior Year	(B) Current Year
1 Net short-term capital gain		1		(optional)
2 Recoveries of prior-year distributions		2		
3 Other gross income (see instructions)		3		
4 Add lines 1 through 3.		4	<del></del>	<del> </del>
5 Depreciation and depletion		5		
6 Portion of operating expenses paid or incurred	for production or	-		
collection of gross income or for management, col	reservation or			
maintenance of property held for production of inc	ome (see instructions)	6		
7 Other expenses (see instructions)	-110 (000 1101 0010110)	7	<u></u>	
8 Adjusted Net Income (subtract lines 5, 6, and	7 from line 4)	8		
				(B) Current Year
Section B - Minimum Asset Amount			(A) Prior Year	(optional)
1 Aggregate fair market value of all non-exempt-	use assets (see			(Optional)
instructions for short tax year or assets held for pa	rt of year):			
a Average monthly value of securities	-	1a		
b Average monthly cash balances		1b		<del>                                     </del>
c Fair market value of other non-exempt-use ass	ets	1c		<del>                                     </del>
d Total (add lines 1a, 1b, and 1c)		1d		
e Discount claimed for blockage or other				
factors (explain in detail in Part VI):				
2 Acquisition indebtedness applicable to non-exe	mpt-use assets	2		
3 Subtract line 2 from line 1d.		3		
4 Cash deemed held for exempt use. Enter 1-1/2	% of line 3 (for greater amount,			
see instructions).		4		
5 Net value of non-exempt-use assets (subtract I	ine 4 from line 3)	5		
6 Multiply line 5 by .035.		6		
7 Recoveries of prior-year distributions		7		
8 Minimum Asset Amount (add line 7 to line 6)		8	·	
Section C - Distributable Amount				Current Year
1 Adjusted net income for prior year (from Section	n A, line 8, Column A)	1		
2 Enter 85% of line 1.	,	2		
3 Minimum asset amount for prior year (from Sec	tion B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.		4		
5 Income tax imposed in prior year		5		
6 Distributable Amount. Subtract line 5 from line	4, unless subject to			
emergency temporary reduction (see instructions).		6		
7 Check here if the current year is the organiz	ation's first as a non-functionally int	egrate	ed Type III supporting	organization (see
instructions).				
EEA			Schedul	e A (Form 990 or 990-F7) 2018

	art V Type III Non-Functionally Integrated 509(a)(	3) Supporting Organi	31-15 zations (continued)	83036 Page
Se	ection D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2		t purposes of supported		
	organizations, in excess of income from activity	1		
3		es of supported organizat	ions	
4				
5				
6	Other distributions (describe in Part VI). See instructions.			
7				
8		e organization is respons	ive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
	Line 8 amount divided by Line 9 amount			
			(II)	(iii)
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2018	Distributable Amount for 2018
_1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2018			
	From 2013			
b	From 2014			
C	From 2015			
	From 2016			
е	From 2017			
	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2018 distributable amount			
	Carryover from 2013 not applied (see instructions)			
$\overline{}$	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from			
	Section D, line 7:			
a	Applied to underdistributions of prior years			
	Applied to 2018 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
	Remaining underdistributions for years prior to 2018, if			
_	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
J	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7				
7	Excess distributions carryover to 2019. Add lines 3j			
0	and 4c.			
	Breakdown of line 7:			
_	Excess from 2014			
_	Excess from 2015			
	Excess from 2016			
_	Excess from 2017			
е	Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018 Page 8					
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section B, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)				
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#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

**Employer Identification number** 

Make Way For Book	31-1363036
Organization type (check	one):
Filers of:	Section:
Form 990 or 990-EZ	☑ 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation
Check if your organization is	covered by the General Rule or a Special Rule.
<b>Note:</b> Only a section 501(c) instructions.	(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See
General Rule	
For an organization or more (in money contributor's total co	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or property) from any one contributor. Complete Parts I and II. See instructions for determining a ntributions.
Special Rules	
regulations under se 13, 16a, or 16b, and	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the ctions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line that received from any one contributor, during the year, total contributions of the greater of (1) the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
contributor, during the literary, or education	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one see year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, all purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering instead of the contributor name and address), II, and III.
contributor, during the contributions totaled during the year for a General Rule applie	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one e year, contributions exclusively for religious, charitable, etc., purposes, but no such more than \$1,000. If this box is checked, enter here the total contributions that were received in exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the sto this organization because it received nonexclusively religious, charitable, etc., contributions are during the year
990-EZ, or 990-PF), but it <b>m</b> u	t isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, st answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

# SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

OMB No. 1545-0047 2018

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest Information.

Open to Public Inspection

14411	e of the organization	Employer identification number
	ke Way For Books	31-1583036
P	organizations Maintaining Donor Advised Funds or Other Similar Funds or Account	s.
_	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	<u> </u>
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	· · · · · · · · · · · · · · · · · · ·
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised	
	funds are the organization's property, subject to the organization's exclusive legal control?	Yes N
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used	
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose	
D	conferring impermissible private benefit?	Yes No
Fe		
1	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education)	
	Protection of natural habitat  Preservation of a certified hist	toric structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conse	
_	easement on the last day of the tax year.	Held at the End of the Tax Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
C	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
•	historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization	tion during the
4	humber of retroubers are action where are a state of the	
5	Number of states where property subject to conservation easement is located	
J	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	
6	violations, and enforcement of the conservation easements it holds?	
0	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation en	asements during the year
7	Amount of expenses incurred in manifering inspection headily advised to a decide to	
•	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easent > \$	nents during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)	
-	and section 170(h)(4)(B)(ii)?	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statemen	Yes   No
_	balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that de	
	organization's accounting for conservation easements.	scribes the
Pa	Organizations Maintaining Collections of Art, Historical Treasures, or Othe	r Similar Assets
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	dilling Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and be	alance sheet
	works of art, historical treasures, or other similar assets held for public exhibition, education, or research in further	rance of
	public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balan	ce sheet
	works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furthe	
	public service, provide the following amounts relating to these items:	
	(i) Revenue included on Form 990, Part VIII, line 1	▶\$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, prov	
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
a	Revenue included on Form 990, Part VIII, line 1	
b	Assets included in Form 990, Part X	

	edule D (Form 990) 2018 Make Way For B					31-1583	036	Page 2
Pa	art III Organizations Maintaining	Collections of A	rt, Historical T	reasures, o	or Other	Similar Ass	ets (conti	nued)
3	3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its							
	collection items (check all that apply):							
а	Public exhibition	d 🗌 Loa	ın or exchange prog	ırams				
b	Scholarly research	e 🗌 Oth	ег					
C	Preservation for future generations	_			_			
4	Provide a description of the organization's collect	ctions and explain ho	w they further the or	ganization's ex	empt num	nse in Part		
	XIII.	•	,					
5	During the year, did the organization solicit or re	ceive donations of ar	t. historical treasure	s or other simil	lar			
	assets to be sold to raise funds rather than to be	maintained as part of	of the organization's	collection?			. Yes	s ∏ No
Pa	rt IV Escrow and Custodial Arran	gements.					163	<u> </u>
	Complete if the organization ar		Form 990. Pa	rt IV line 9	or repor	ted an amour	t on Form	n
	990, Part X, line 21.			,,	or ropor	tod dir diriodi	K OII I OIII	'
1a	Is the organization an agent, trustee, custodian	or other intermediary	for contributions or a	other assets no				
	included on Form 990, Part X?	• • • • • • • • • •		Ollici assets IIO			П v	П.
b	If "Yes," explain the arrangement in Part XIII and			88.8	8		·   Yes	∐ No
	199, expension and against in a lexit and	complete the follows	ig table.					
c	Beginning balance				4	Amo	unt	
d	Additions during the year				100			
e	-	065 1925720001	N. O. 10 AS		(S) 10			
f	Ending balance				10			
2a								
b	Did the organization include an amount on Form	1990, Part X, line 21,	TOT ESCROW OF CUSTOR	dial account liab	oility?		· · L Yes	∐ No
	If "Yes," explain the arrangement in Part XIII. Che  rt V Endowment Funds.	eck nere if the explan	ation has been prov	ided on Part X	llf			-
1 6		account IIVaallaa	E 000 B	4 D 4 P 4 A A				
	Complete if the organization an	iswered "res" or	Form 990, Par	T IV, line 10.				
4.	Desiration of the below to	(a) Current year	(b) Prior year	(c) Two years	back (d	) Three years back	(e) Four yea	irs back
1a	Beginning of year balance							
b	Contributions							
C	Net investment earnings, gains, and							
	losses							
ď	Grants or scholarships							
e	Other expenditures for facilities and							
	programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the current	year end balance (line	1g, column (a)) he	ld as:				
а	Board designated or quasi-endowment	%						
þ	Permanent endowment > %							
C	Temporarily restricted endowment	%						
	The percentages on lines 2a, 2b, and 2c should $\epsilon$	equal 100%.						
3a	Are there endowment funds not in the possession	n of the organization t	hat are held and adı	ministered for th	he			
	organization by:						Ye	s No
	(I) unrelated organizations	. <b></b>					3a(i)	
		· · · · · · · · · · · ·		112000 0230			3a(ii)	
b	If "Yes" on line 3a(ii), are the related organizations	s listed as required or	n Schedule R? 🗐 .	4 - 4 - 4 - 4	1114		3b	
4	Describe in Part XIII the intended uses of the orga	anization's endowmer	nt funds.					
Par	t VI Land, Buildings, and Equipme							
	Complete if the organization ans	swered "Yes" on	Form 990, Part	IV, line 11a	. See Fo	orm 990. Part	X. line 10	l_
	Description of property	(a) Cost or other		or other basis	(c) Accu		(d) Book valu	
		(investmen	` ` `	other)	déprec		(u) Dook vatu	ic .
1a	Land	600		240,000			240	000
b	Buildings	ř.i.		109,243		132 467		,000
C	Leasehold improvements			,213		L32,467	3/6	<u>,776</u>
ď	Equipment	(4)		31,675		20 445		
8	Other			28,188		29,445		,230
otal.	Add lines 1a through 1e. (Column (d) must equal	Form 990 Part X co	lumn (B) line 10c 1			22,148		,040
		. Unit vev, r art A, CO	ionar (D), and 100.)			· · · · • •	1,225	,046

Schedule D (Form 990) 2018

Make Way For Books

Complete if the organization ans		t IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		Sout of others year market value
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related		
Complete if the organization answ	rered "Yes" on Form 990, Part	IV, line 11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		Cost or and-or-year market value
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets.		D. D. A.
Complete it the organization answ		IV, line 11d. See Form 990, Part X, line 15.
/1) man domestic and a control of the control of th	(a) Description	(b) Book value
(1) Trademark costs, net of amort. (2) Mobile app costs, net of amort.		5,654
(3)		63,121
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)	69 775
Part X Other Liabilities.		68,775
Complete if the organization answ	ered "Yes" on Form 990, Part	IV, line 11e or 11f. See Form 990, Part X,
line 25.		,
1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
otal. (Column (b) must equal Form 990, Part X, col. (B) line 25.)		
Liability for uncertain tax positions. In Part XIII, provide the		
rganization's liability for uncertain tax positions under FIN 48		

	de D (Form 990) 2018 Make Way For Books			31-1583036	S Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Statem	ents \	Vith Revenue per	Return.	
1	Complete if the organization answered "Yes" on Form 990, P Total revenue, gains, and other support per audited financial statements	<u>'απ Ιν</u>	, line 12a.	1 - 1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			1	1,700,908
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b	01.050	-	
c	Recoveries of prior year grants	2c	21,960	-	
ď	Other (Describe in Part XIII.)	2d			
	Add then a district at			2e	01.060
3	Subtract line 2e from line 1			3	21,960
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	Ĺ		3	1,678,948
	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIII.)	4b		-	
	Add lines 4a and 4b	1 1		4c	
	Total account A 118 A A A A STATE A A A A STATE A A A A A STATE A A A A A A A A A A A A A A A A A A			5	7 650 040
Par	Reconciliation of Expenses per Audited Financial States				1,678,948
	Complete if the organization answered "Yes" on Form 990, F	Part IV	/ line 12a	er izetarii.	
1	Total expenses and losses per audited financial statements		, 1110 124.	1	1 604 055
	Amounts included on line 1 but not on Form 990, Part IX, line 25;				1,624,957
	Donated services and use of facilities	2a	21 000		
	Prior year adjustments	2b	21,960	-	
	Other losses	2c			
	Other (Describe in Part XIII.)	2d		-	
	Subtract line 2e from line 1			2e	21,960
	Amounts included on Form 990, Part IX, line 25, but not on line 1:			3	1,602,997
	Investment expenses not included on Form 990, Part VIII, line 7b	4.			
	Other (Describe in Part XIII.)	4a			
	Add lines 4a and 4b	4b	<del>_</del>		
	Fetal american Add Burn Annal 4 (This are 1)			4c	
Part				5	1,602,997
		41			
2. Part	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ad	1b and	2b; Part V, line 4; Part )	X, line	
=, · w/.	And the second services and the second services and the second second second services and the second	aditional	intermation.		
01	Footnote for uncertain tax position under	пты	40 (D T)		
<del></del>	100 choce 101 chicertain cax position under	5 TM	48 (Part X)		
Manac	rement of Mile considers the libelihood of the constant				
Tion leave	gement of MWFB considers the likelihood of changes by taxi	ing at	thorities in it	s filed	
tav -	returns and messagines a liability for an air a				
	eturns and recognizes a liability for or discloses potent	lal s	significant char	nges if	
manao	rement believes it is more likely they not for a decree				
44444	mement believes it is more likely than not for a change to	occi	ir, including ch	langes to	
the c	rganization's status as a not-for-profit entity. Manageme		2		
	anageme	nt be	lieves that MWE	B met	
the r	Conjugate to maintain its township to the second				
0110 2	requirements to maintain its tax-exempt status and has no	lucor	e subject to un	related_	
busin	ass income the thorofore so provide Sections				
<u> </u>	ess income tax, therefore, no provision for income taxes	nas r	een provided in	these	
finan	cial statements.				
	444 9 64 644611 69 .				
				<del></del>	

## SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide Information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or 990-EZ,
► Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** Make Way For Books 31-1583036 01. Officer, directors, etc. family relationship (Part VI, line 2) Two board members (Mary Jan and Paul Bancroft) are married. 02. Form 990 governing body review (Part VI, line 11) The 990 is reviewed by the Executive Director, the Finance Manager, the Board President, and the Treasurer prior to its filing. 03. Conflict of interest policy compliance (Part VI, line 12c) The organization adopted a conflict of interest policy that requires board and staff to review, no less frequently than annually, any potential conflicts of interest. No potential conflicts have been identified. Should a potential conflict arise, the governing body will evaluate and determine the appropriate course of action. 04. CEO, executive director, top management comp (Part VI, line 15a) The Board uses Forms 990 from other similarly sized organizations when establishing the compensation of the Executive Director. The full board approves the Executive Director's compensation package on an annual basis. 05. Governing documents, etc, available to public (Part VI, line 19) Upon request, the organization's governing documents and financial statements may be viewed at the organization's office. 06. General explanation attachment Continued from Part III line b: As a result, 99% of children make gains in literacy skills and 99% of parents/caregivers gain skills, confidence, and tools to support their

Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>
Name of the organization	Employer Identification number
Make Way For Books	31-1583036
children's early development. In 2018-19, our Family Education and Literact	y Strategy_
provided a variety of programs that impacted more than 27,000 young children	n and
Camillia.	
families.	
	<del></del>

(g)
Sec. 512(b)(13)
controlled entity?
Yes No (f) Direct controlling entity Open to Public OMB No. 1545-0047 Inspection 2018 Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had Employer Identification number 31–1583036 Direct controlling entity Make Way for Ξ (e) End-of-year assets Books Public charity status (if section 501(c)(3)) Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. 0 (d) Total income 12a ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Exempt Code section Related Organizations and Unrelated Partnerships ■ Go to www.irs.gov/Form990 for instructions and the latest information. 501(C)(3) (c) Legal dom. (state or foreign country) Ð Legal dom. (state or foreign country) ٥ Ā ▶ Attach to Form 990. (b) Primary activity Make Way for Books; supporting org for promote literacy Primary activity one or more related tax-exempt organizations during the tax year. (a) Name, address, and EIN (if applicable) of disregarded entity Name, address, and EIN of related organization (1) Make Way for Good, 82-0659278 Make Way For Books 700 N. Stone Ave. Tucson, AZ 85705 Department of the Treasury Name of the organization SCHEDULE R Internal Revenue Service (Form 990) Part II Part € 8 18 3 6

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Schedule R (Form 990) 2018

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

EFA

Make Way For Books

Schedule R (Form 990) 2018

**2** %

Page 2 Percentage Sec.512(b)(13) contentship OWNBFgirls ž entity? Yes No nanaging Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, Yes parfmer? Gen, or 6 Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) (g) Share of end-of-year assets € 31-1583036 Yes No (h) Disprop-ortionate allocafions? (f) Share of total Income Share of end-of-year assets (a) line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Type of entity (C corp. S corp, or trust) (f) Share of total income because it had one or more related organizations treated as a partnership during the tax year. sections 512-514) Predominant income (related, unrelated, excluded from tax under Direct controlling 0 0 (d)
(Direct controlling antity (c)
Legal
domicile
(state or
foreign (c) Legal domicile foreign country) (state or Primary activity Primary activity e Name, address, and EIN of related organization Name, address, and EIN of related organization Part III Part IV € 13 € 9 8 € Æ 2 |⊕ 3 (2)

Schedule R (Form 990) 2018

31-1583036 Make Way For Books Schedule R (Form 990) 2018 Part V

Page 3

× × × Yes Method of determining amount involved ā 4 2 19 10 무 Ē = 9 4 19 # 97 = 19 + E Exchange of assets with related organization(s) Lease of facilities, equipment, or other assets to related organization(s) Dividends from related organization(s) ..... From the text of t Sale of assets to related organization(s) ..... r Other transfer of cash or property to related organization(s) Transactions with Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. Amount involved 9 Receipt of (I) interest, (ii) annutities, (ill) royalties, or (iv) rent from a controlled entity 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Transaction type (a-s) 9 Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule, Name of related organization Giff, grant, or capital contribution from related organization(s) Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property from related organization(s) Gift, grant, or capital contribution to related organization(s) Loans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s) Ε 3 **©** 4 Ξ Ø ව 9 N

Schedule R (Form 990) 2018

31-1583036

Schedule R (Form 990) 2018

| Part VI | Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b) (c) (d)	(c)	(d)		9	(6)	3	8		
Name, address, and EIN of entity	vík	l east	Predominant	Are all		(6)	(III)		3	<u>2</u>
		domicile (state or	Income (related, unrelated, excluded	section 501(c)(3)	total Income	onare or end-of-year assets	ortionate	amount in box 20	Gen, or managing	g cwner-
		foreign country)	from tax under sections 512-514)	zations?			flons?		parmer	stip
(3)				80			Tes		Yes No	0
(2)				$\pm$					+	1
(3)				+			$\pm$		+	1
(4)									-	1
				_						
(9)										
					_					
(9)									-	
(4.)							_			
(8)									-	
W										
(6)										
(10)										
(11)				+					+	_
							<del>-</del>			<u>.</u>
(12)						-				
EEA							+	Schedule R (Form 990) 2018	Form 990	) 2018